



**UNITED STATES
COLD STORAGE**

Environment, Health & Safety

2022 Annual Report

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PARAMETERS OF THIS REPORT

The 2022 Sustainable Development Report covers the activities of all facilities within United States Cold Storage during the 2022 calendar year.

This report focuses on the USCS workforce and their protection both financially and on the job, the impact that our operations have on the environment, and how we plan to impact future generations.

This is the eighth iteration of this report to follow the Global Reporting Initiative (GRI) Standard for sustainability reporting. While previous annual reports have been issued to Swire without GRI standards in place, thus some metrics are not fully reported due to limited data availability and recording.

Foreward From the CEO

It is with great enthusiasm and a profound sense of responsibility that I present our annual Employee Health and Safety report, underscoring our commitment to sustainability throughout the organization.

As the Chief Executive Officer of United States Cold Storage, I am proud of the vision that both reflects our dedication to business excellence and also embraces our role as stewards of the environment, community, and the well-being of future generations.

In 2023, we considered an imperative to integrate sustainability into our business model as a strategic focus. The decisions we make today will echo far beyond the perimeter of our business. Our actions, both large and small, have a profound impact on the world we inhabit, and as leaders, we endeavor to be good custodians of the people, planet, and performance of USCS.

As a key partner in the cold supply chain, we recognize the interconnectedness of our actions with the health of our planet, and to be a protective steward in the cold chain. We proudly commit to focusing on sustainability as a guiding principle that permeates throughout our organization. This means that we will continue to take steps to minimize our power consumption, greenhouse gas emissions, water, and waste.

United States Cold Storage has committed to utilize 100% renewable energy by 2030 and have committed to the SBTi (The Science Based Targets initiative). SBTi drives ambitious climate action in the private sector by enabling organizations to set science-based emissions reduction targets.

This document outlines our comprehensive methodology to sustainability, encompassing social responsibility, and a focus

on employee safety, and environmental conservation.

As an essential link in the cold chain, we know that sustainability will be a continuous journey and commitment across the organization as we'll continue to evolve, adapt, and strive for a better tomorrow.

We have a passion for feeding America, so together, let us build a legacy that transcends the 125-year history of United States Cold Storage, leaving an enduring mark on the world and serving as a beacon for business practices that protect people, planet, and performance for many years to come.



Larry Alderfer
President and CEO



Commitment to Sustainability

United States Cold Storage, Incorporated is a subsidiary of UK-based John Swire & Sons Ltd, the parent company of the Swire Group. The Swire Group has interests in Swire Pacific Limited, Swire Properties Limited, and Cathay Pacific Airways Limited, which are all public companies listed in Hong Kong, as well as a significant number of privately owned companies.

The Swire Group is dedicated to fostering sustainable enterprises through the delivery of high-quality products and services to customers. We are committed to minimizing the environmental footprint of our activities, while also conscientiously addressing the needs of our community and making positive contributions wherever possible throughout society.

USCS shares the sentiment of our parent company and is committed to increase food security, reduce our carbon footprint, and provide a safe and healthy environment for our Cold Crew and communities. USCS will accomplish these commitments by advancing, innovating and serving food companies seeking the best service, facilities, and logistics in the cold chain.

Our approach to sustainability stewardship is framed in three distinct areas of focus:



People

Ensuring quality of life and equity for our Cold Crew, our communities, and future generations.



Planet

Responsible use of natural resources and to assure access to critical raw materials and ecological systems now and in the long term.



Performance

Demonstrating company performance and building value for customers to receive Best in Cold services.

Organizational Structure and Markets Served

This report covers the operational activities of USCS, together with those of its subsidiary companies, collectively "USCS". USCS operates exclusively in the United States and is managed by geographical region. As of December 31st, 2022, the Company operated 38 locations in 14 states: California, Delaware, Florida, Georgia, Illinois, Indiana, Nebraska, North Carolina, Pennsylvania, Tennessee, Texas, Utah and Virginia. USCS headquarters are in Camden, New Jersey.

The USCS network of facilities services a customer base with requirements ranging from primary storage to fully integrated third-party logistics solutions. Today, USCS facilities average 358,852 cubic feet of temperature-controlled warehouse and distribution space and has over 3,973 employees nationwide. Due to its wide range of refrigerated storage and logistics services, USCS customers include many of the top American and International food companies.

For over 120 years, USCS has been providing temperature-controlled distribution services and protecting the brands of our customers and the food our families love to eat. The consistent growth of our company is a testament to our relentless commitment to be the 'Best in Cold'. For over a decade, USCS has been among the top three largest public refrigerated warehouse ("PRW") companies in the United States of America.

In 2022 US Cold divested three facilities in non-core markets specifically to accelerate growth in our key distribution markets. With that investment, we promptly purchased additional space to automate and retrofit existing facilities. This will continue to increase pallet capacity and case pick rates while providing stable service to our customers.



USCS Network



38
Locations

3rd
Largest US
Public Refrigerated
Warehouse

358,852
Average Cubic
Feet

3,973
Employees

14
US States

Mission

DRIVEN TO
ADVANCE,
INNOVATE, AND
SERVE COMPANIES
SEEKING THE
BEST SERVICE,
FACILITIES, AND
LOGISTICS IN
THE COLD CHAIN
INDUSTRY



Commitments

Connect

We connect the links throughout the entire cold chain industry.

We cultivate interpersonal, diverse connections among our customers, employees, partners, stakeholders, and community.

We sustain our connections for long-term growth and success.

Protect

We protect our people and focus on safety. We protect our customers and their products.

We protect food for those who grow it, make it, and eat it.

We protect the environment by reducing our footprint and focusing on sustainability.

Respect

We respect each and every member of our crew and care for each other.

We respect each role, responsibility, and contribution of every member of our crew.

We respect our customers and the food they entrust to us.

Affect

We positively affect the cold chain industry by being our best and doing our best.

We affect growth by driving innovation instead of chasing it.

We affect our company's success by building a future for generations to come.

Progress

With dedication and determination, we strive on perfecting all aspects of the cold chain.

We continually learn, with a focus on improving every day.

We train and train again in everything that can make us a better business and better people.

"We're a passionate, purpose driven enterprise. Our purpose is very clear...to serve as a protective steward in the cold chain. We know that food is not a luxury, it is a necessity. Our sole purpose is to protect the food in the cold chain. It's why our logo is a Shield...we are quite literally protecting food."

Keith Mowery
EVP - Logistics & Western Region

Legal Form and Governance Board

The Board, which is tasked with organizational oversight and setting strategy, comprises two Executive Directors responsible for various aspects of the business, Non-Executive Directors representing the shareholder, John Swire & Sons Limited, and five Independent Non-Executive Directors. Furthermore, the President and Chief Executive Officer and the Chief Financial Officer attend the Audit Committee meetings together with members of the Internal Audit function and a representative of our external auditors.

J. B. Rae-Smith

Non-Executive Chairman

J. Larry Alderfer

Executive Director – President & CEO

Mark Windmill

Executive Director – Vice President, Finance & CFO

Martin Cubbon

Non-Executive Director

William R. Dalton

Independent Non-executive Director

Dorlisa K. Flur

Independent Non-executive Director

David Harlan

Independent Non-executive Director

Craig Owens

Independent Non-executive Director

Jack Pelo

Independent Non-executive Director

Internal audit

USCS has an in-house Internal Audit function that is monitored by the Audit Committee and is overseen by the John Swire & Sons Limited internal audit department. The Internal Audit function carries out audits at all the Company's facilities across the United States and at Head Office.

Audit Committee

The Audit Committee is chaired by an Independent Non-Executive director. The other member is a representative of John Swire & Sons Limited.

The Committee's remit, as set out in its Terms of Reference, involves:

- Evaluating the adequacy of the mechanisms for the assessment and management of risk.
- Reviewing risk management processes including policies around health and safety, the code of conduct and competition compliance.
- Reviewing the external auditors' proposed audit scope as well as the cooperation between internal and external audit.
- Monitoring the timeliness of management's response to recommendations made by the internal and external auditors.
- Reviewing planned internal audit activities and considering their adequacy as a basis for an independent and objective opinion on risk management, control and governance.
- Reviewing the effectiveness of the USCS systems for monitoring, addressing and reporting on compliance with laws and regulations.
- Reviewing the financial statements and judgmental areas contained therein.

Other Committees

Several committees are in place at the Head Office which cover a range of issues including, but not limited to, Remuneration, Strategy, Risk Management, Pensions, and IT. Each facility has a Health & Safety Committee, which oversees the safety performance and initiatives in each location.

Policies and Procedures

A Corporate Code of Conduct has been developed with the aim of making all employees fully aware of their responsibility for ensuring that USCS conducts its business in accordance with applicable laws and regulations. All new employees are given a copy of the Code of Conduct as part of their induction process. In 2022, USCS ratified and adopted 11 Sustainable Development Policies that establish a framework supporting material environmental, social, and sustainable performance.

Employee Communication

USCS encourages dialogue between employees and Head Office management. This is achieved through regular visits by Head Office management to the local facilities, in-house training programs, employee surveys, an internal communication platform, magazines and newsletters.

Human Resources

As we continue to chart our course through the shifting landscape of post-pandemic workforce dynamics, we are committed to fostering a culture that prioritizes employee connectivity, inclusivity, purpose, and a wholistic approach to total well-being. It is essential that we remain attentive to the practical aspects of our workforce in providing relevant policies and benefit programs that support the everchanging needs of our diverse workforce. Our overarching

objective is to establish an environment where each member of our team and every stakeholder can thrive, aligning harmoniously with our mission to provide ample space and opportunities for mutual benefit.



A handwritten signature in black ink, reading "Michelle Grimes".

Michelle Grimes
SVP Human Resources



Human Resources

3,973

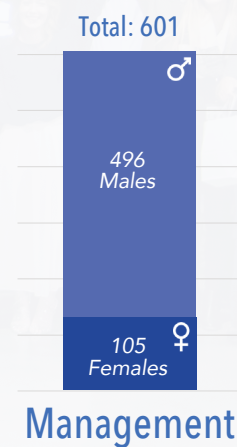
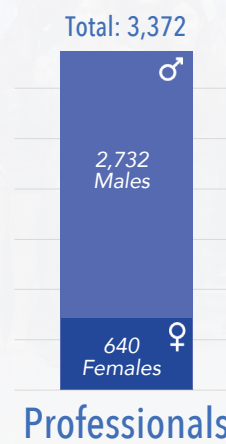
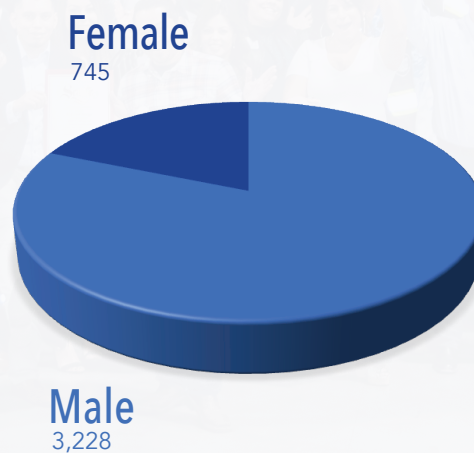
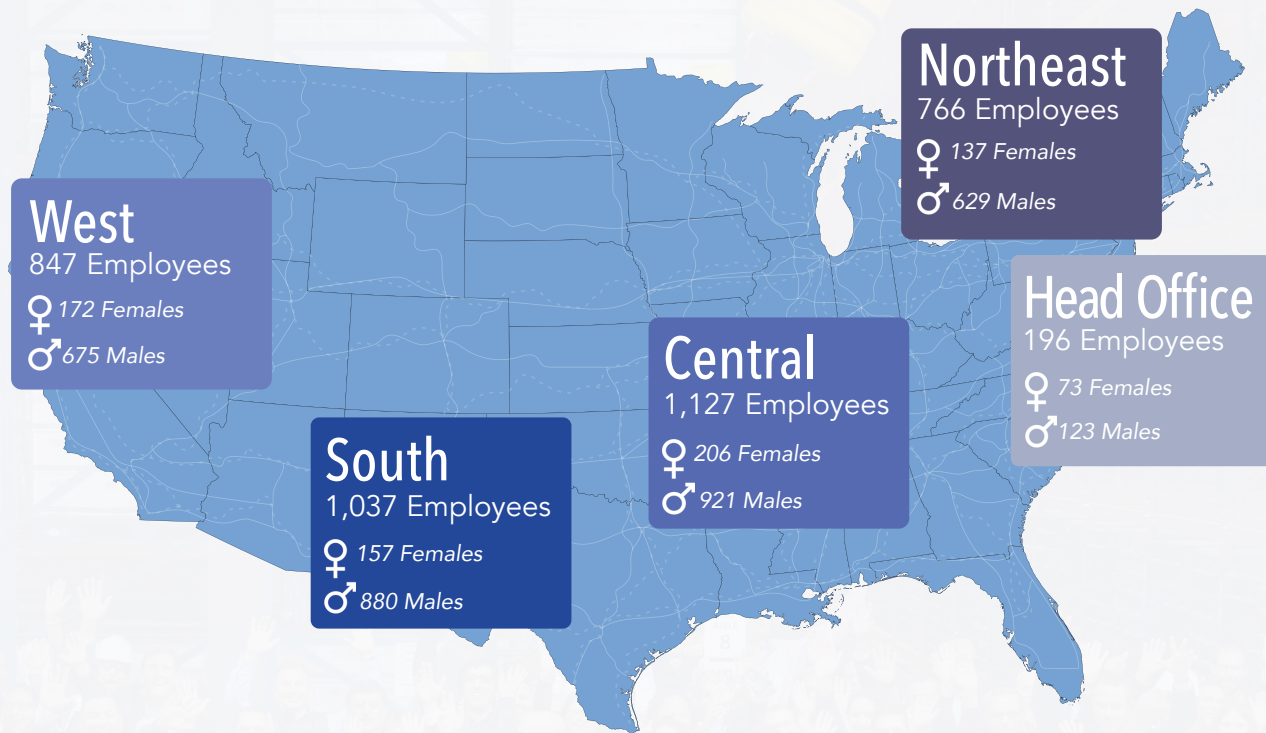
Employees at USCS

3%

Increase of
employees from 2021
to 2022

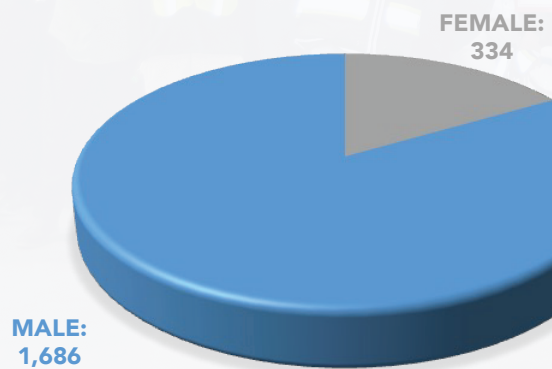
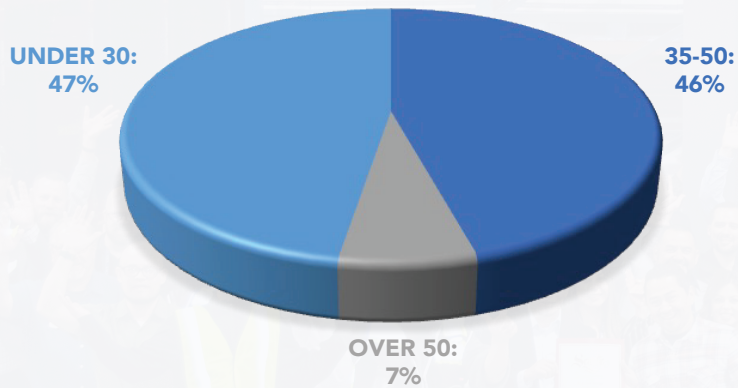
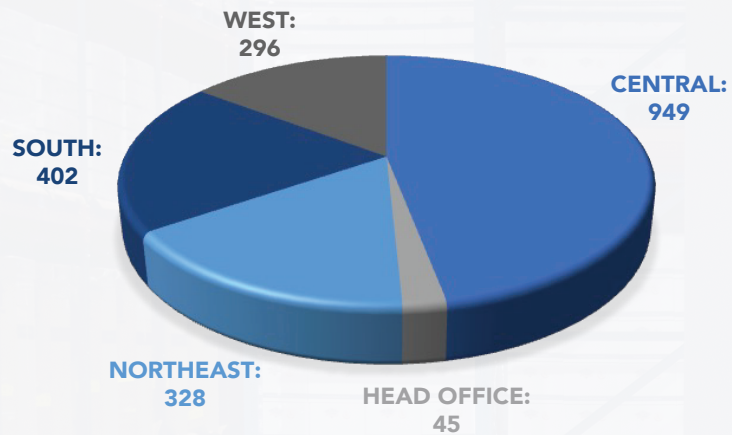
4%

Increase in Female
employees from 2021
to 2022

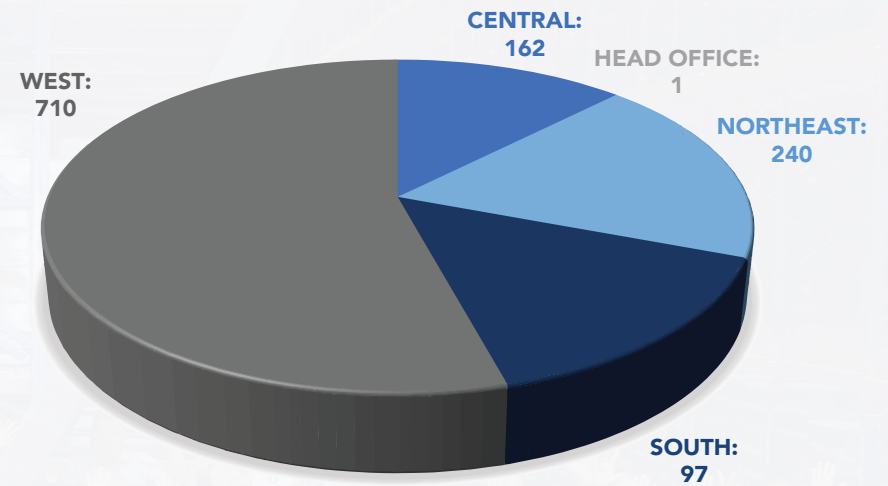


Human Resources

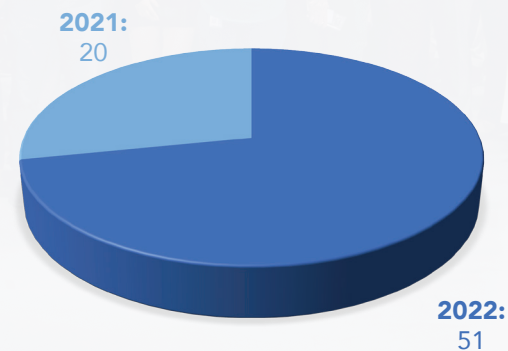
USCS Employee New Hires: 2,020 Total



2022 Total Temporary Employees

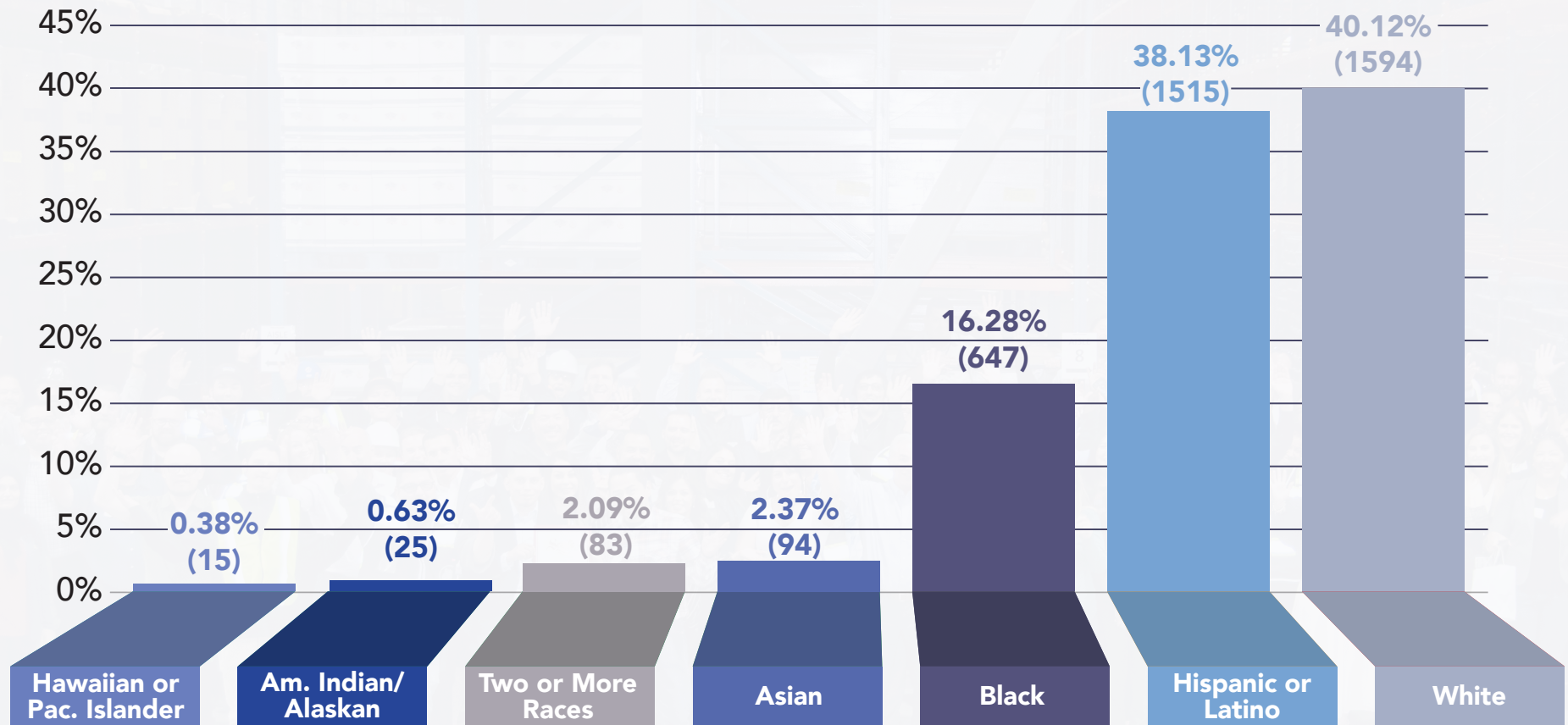


Part-Time Employees



38% increase
for employee
flexibility and
retention

USCS Employee Group Diversity



Employee Safety

The US Cold Crew plays a key role in the company's success and are therefore its most important asset, which is why United States Cold Storage is considered "Best in Safety". USCS empowers individuals to protect our team members, customers, and communities by advocating a safety valued environment where the proactive elimination of hazards is engrained in the culture. The value of employee and community safety is considered in every decision USCS makes.

Success in safety is a team effort. All levels in our organization actively participate in our proactive safety program. Engagement is driven by our Innovators Grand Prix, The Race to Safety Program which awards facilities for pro-active safety and health initiatives. In addition, USCS has a comprehensive refrigeration safety program that protects our employees and our community. We work extensively with our local emergency response personnel conducting drills and training.

As a result of our Safety culture, the USCS Total Recordable Injury Rate (TRIR), Days Away and Restricted Time Rate (DART), and Lost Time Injury Rate (LTIR) were well below industry average.

Furthermore, USCS focuses on food safety. Many of our locations are BRCGS certified and have received AA ratings. Our compliance with FDA and USDA regulations is just one of the important aspects to our food safety program. Each USCS team member is engaged and understands the importance of the product

they handle in keeping our communities safe and healthy.

All of these reasons are why United States Cold Storage is "Best in Safety".



A handwritten signature in black ink that reads "Lisa M. Battino".

Lisa Battino

VP of Compliance & Safety



2022 Highlights

472 Safety Committee Meetings

33 Facilities BRC Certified

34% Below Industry Average TRIR

31% Below Industry Average DART

77% Below Industry Average LTIR

7400 Zero Degree of Harm Observations

Safety Statistics:

- The number and rate of work-related fatalities:
 - Number: 0
 - Rate: 0
- The number and rate of the high-consequence work-related injuries (Lost Time Injuries)
 - Number: 25
 - Rate: 0.57
- The number and rate of recordable work-related injuries:
 - Number: 152
 - Rate: 3.47

Main Types of Work-Related Injury:

- Sprains and Strains: Ergonomic
- Contusions

Work-Related Hazards Posing a Risk of High-Consequence Injury:

- Powered industrial trucks (PIT)
- Manual handling of product and materials
- Slips, Trips, and Falls

All rates have been calculated based on 200,000 hours worked. Contractors that USCS does not have direct supervision over have been excluded from this disclosure. High consequence work-related injuries are injuries that meet the OSHA definition of Lost Time Injury. Recordable injury classification is based on the OSHA regulatory definition of a recordable injury.

2022 Safety Initiatives

Hosted safety summit for all safety leaders in the organization **Over 55 people attended**

Conducted **Cause Map** training to improve execution of root cause analysis

Created a **training program** for all current and new site safety leaders to enhance their knowledge of safety related topics

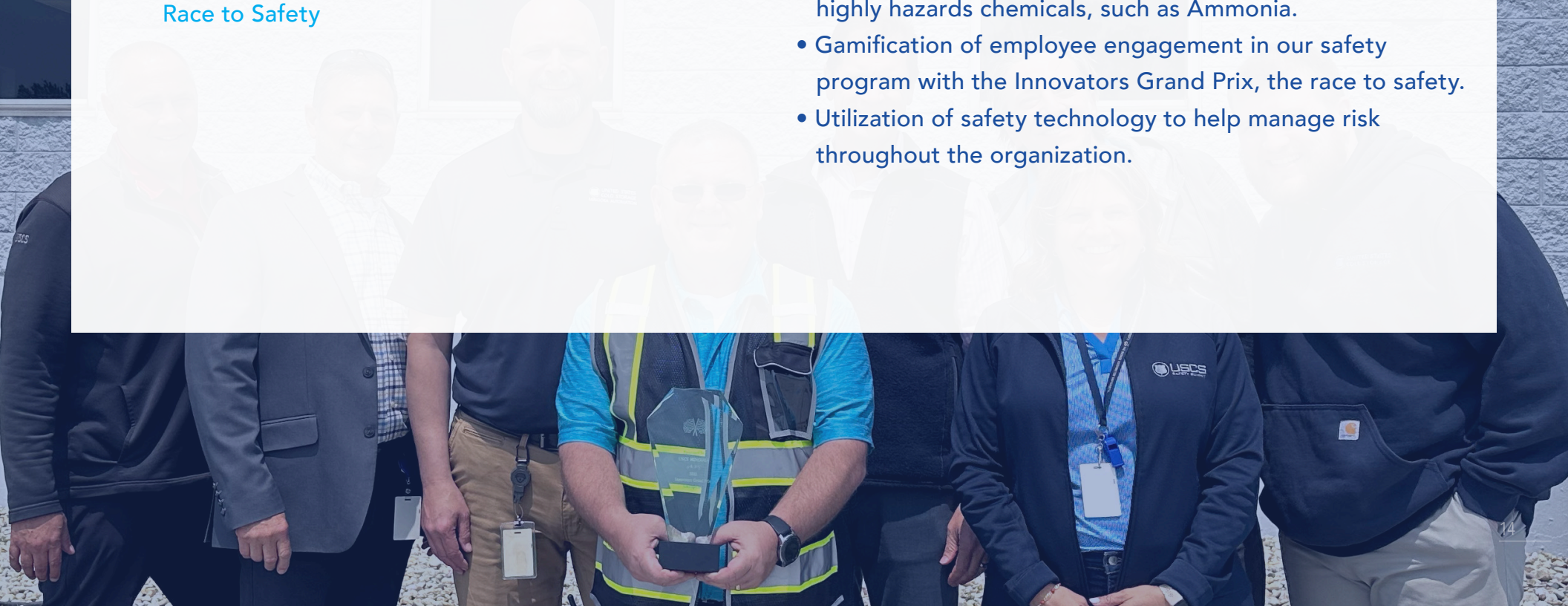
Third year of the USCS Pro-active Safety Incentive Program **Innovators Grand Prix, The Race to Safety**

USCS Pro-active Safety Programs

USCS continues to make improvements on the journey to eliminate and minimize hazards.

Some examples include:

- Installing automation to reduce manual handling of product
- Company wide custom stretching program
- Utilization of custom-made behavior-based observation and training program focusing on PIT operation and Ergonomic hazards.
- Utilization of alternate technologies to reduce or eliminate highly hazards chemicals, such as Ammonia.
- Gamification of employee engagement in our safety program with the Innovators Grand Prix, the race to safety.
- Utilization of safety technology to help manage risk throughout the organization.



Environment

In 2022, United States Cold Storage achieved another milestone along our Sustainable Development journey, whereby completing a full Scope 3 greenhouse gas (GHG) emission accounting. The Scope 3 emission profile gives USCS critical insights into its environmental impact, providing valuable opportunities to engage our value chain stakeholders as we seek solutions to our shared environmental challenges. With a full GHG analysis complete, USCS is well-positioned to lead the cold

storage industry, set Science-Based Targets, and achieve its carbon neutrality ambitions exceeding our current goal of being net-zero in carbon emissions by 2050.

USCS advanced a key sustainability strategy element by expanding its focus on solar energy generation across our network of warehouses. USCS is developing six new solar arrays across the country, which, when combined with continued focus on energy and building efficiency, will reduce the company's demand

for electricity and Scope 2 emissions, while at the same time adding critical refrigerated storage capacity. Adding these arrays expands USCS' current solar generation capability to approximately 12% of annual company electricity demand, a full 10% more than the two solar arrays currently generate in Lumberton, North Carolina and Tulare, California.

The successes in 2022 are yet another demonstration of USCS' commitment to performance, focusing on sustainable development as part warehouse

operations integral to a secure food supply in the United States.

We are proud to report on these achievements and look forward to establishing industry-leading sustainability ambitions in 2023 and beyond.



Michael Lynch
Mike Lynch

SVP of Sustainable Engineering



Energy Intensity:

USCS identified that reducing the amount of energy required to operate its warehouses is the most impactful way to reduce USCS' Scope 2 GHG emissions. As a result of this focus on energy efficiency, USCS established a target to achieve a 1.5% warehouse efficiency improvement (kWh/cf), year-over-year annually, across all warehouses. Table 1 below presents annual performance against this goal since 2019.

Energy Intensity Year Over Year (YOY)

Year	Electricity Purchased (MWh) ¹	Warehouse Storage Capacity (000's cf)	% Change in Warehouse Storage Capacity YOY	Energy Intensity Target YOY (kWh/cf) ²	Energy Intensity Actual YOY (kWh/cf)	% Change in Warehouse Energy Intensity Actual YOY	Target Achieved
2019	321,954	327,699		0.99	0.98		Base Year
2020	317,255	331,027	1.0%	0.97	0.96	2.5%	Yes
2021	320,061	345,190	4.3%	0.94	0.93	3.3%	Yes
2022	315,314	354,831	2.8%	0.89	0.87	5.9%	Yes

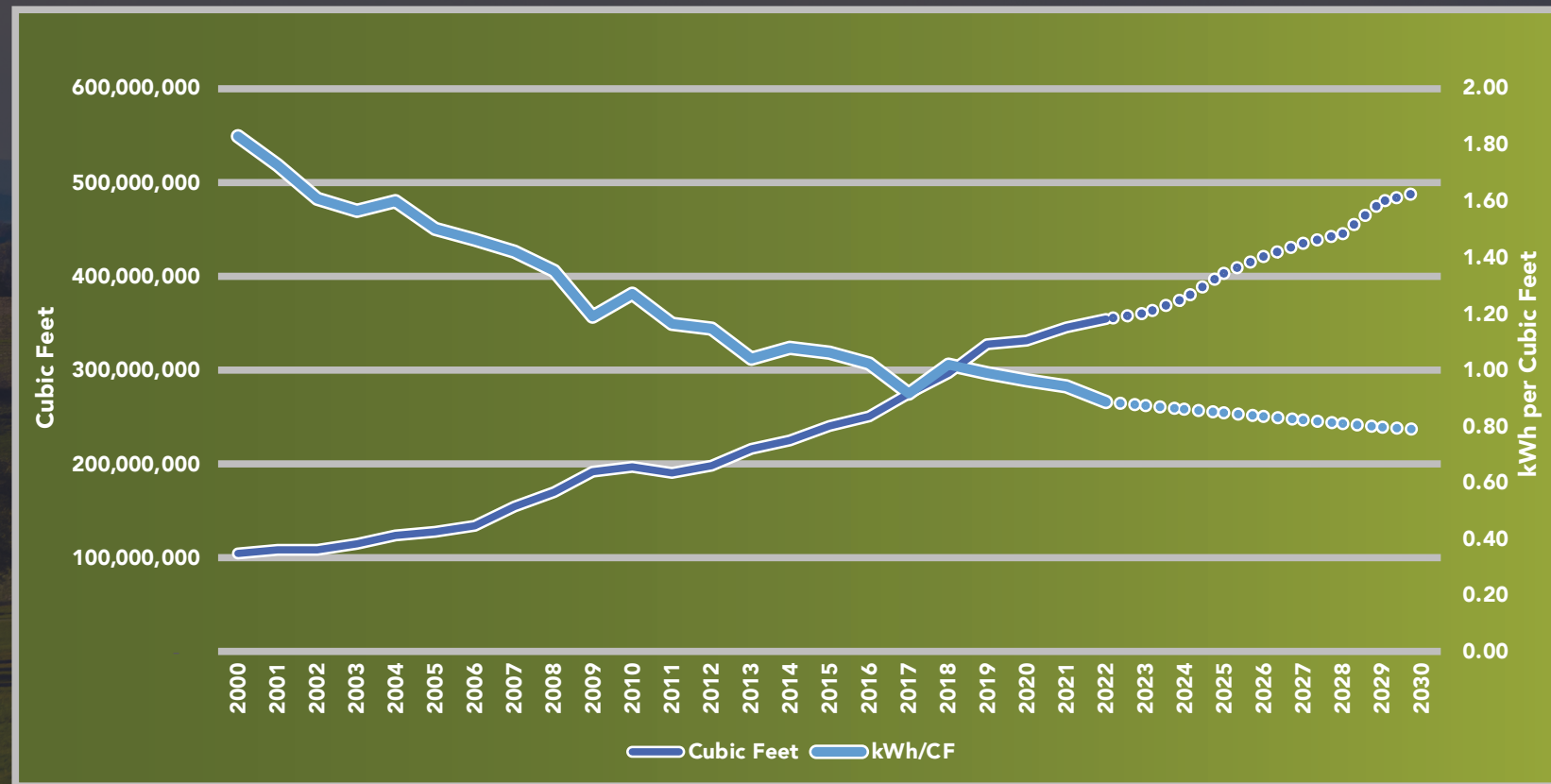
1 Total grid-supplied electricity purchased at USCS warehouses measured in mega-watt hours (MW).

2 The annual target for energy intensity is 1.5% improvement year over year, measured as kilowatt-hours per cubic foot (kWh/CF).

Energy Intensity:

USCS continues to design and build energy efficient warehouses and will continue to make energy efficient investments where prudent and appropriate. In 2022, USCS saw 2.8% growth in cubic capacity since 2021, yet energy intensity per cubic foot fell 5.9%, to 0.87 kWh per cubic foot. Energy efficiency gains in future development projects is projected to account for an additional 15% reduction in energy utilization over the next eight years. Chart 1 below represents USCS' growth (in cubic feet) alongside USCS' Energy Utilization (in kWh/cf).

30 year Growth vs Energy Utilization



Greenhouse Gas:

Scope	Sub-Categories	2019 Emissions (mt CO2e)	2019 Emissions %	2020 Emissions (mt CO2e)	2020 Emissions %	2021 Emissions (mt CO2e)	2021 Emissions %	2022 Emissions (mt CO2e)	2022 Emissions %
Scope 1	Scope 1	2,271	0.70%	847	0.30%	2,497	0.70%	2,641	0.80%
Scope 2	Scope 2	110,516	32.70%	103,070	35.70%	108,312	31.50%	106,809	31.40%
Scope 3	Category 1	25,877	7.60%	23,193	8.00%	21,150	6.20%	19,685	5.80%
	Category 2	66,346	19.60%	19,304	6.70%	28,511	8.30%	22,621	6.60%
	Category 3	30,970	9.20%	28,338	9.80%	41,516	12.10%	40,737	12.00%
	Category 4	81,970	24.20%	94,184	32.70%	119,242	34.70%	125,272	36.80%
	Category 5	11,436	3.40%	11,244	3.90%	14,028	4.10%	10,270	3.00%
	Category 6	1,334	0.40%	695	0.20%	633	0.20%	1,199	0.40%
	Category 7	6,652	2.00%	6,474	2.20%	6,833	2.00%	10,214	3.00%
	Category 8	1,080	0.30%	1,080	0.40%	1,080	0.30%	1,024	0.30%
Total		338,453	100%	288,428	100%	343,803	100%	340,471	100%

Scope 1 - USCS-Owned Assets & Operations

Scope 2 - Purchased Electricity

Scope 3 Category 1 - Purchased Goods & Services

Scope 3 Category 2 - Capital Goods

Scope 3 Category 3 - Fuel and Energy-Related Activities

Scope 3 Category 4 - Upstream Transportation & Distribution

Scope 3 Category 5 - Waste Generated in Operations

Scope 3 Category 6 - Business Travel

Scope 3 Category 7 - Employee Commuting

Scope 3 Category 8 - Upstream Leased Assets



Appendices

Appendices

United States Cold Storage

Environmental Statistics

Report
Reference

Unit

Quantity for the year

2022

2021

2020

2019

2018

2017

BUSINESS VOLUME INDICATORS

Revenue	page 4, 9 10, 11	US\$m		-	-	-	-	-
Average amount of cold storage space for the year		m ³	10,161,557	9,774,693	9,373,642	9,279,403	8,399,684	7,751,398
Average headcount		No.	3,973	3,758	3,618	3,561	3,307	2,935

ENERGY AND FUEL USE

Electricity consumed		GJ	1,153,389	1,172,372	1,150,333	1,169,495	1,090,603	1,031,578
Less electricity generated	page 16, 17	GJ	18,259	76	8,215	10,460	12,550	15,647
Electricity purchased		GJ	1,135,130	1,152,220	1,142,118	1,159,034	1,078,052	1,015,931

GREENHOUSE GAS (GHG)

CO2 equivalent emissions by type								
SCOPE 1 CO2 from industrial diesel + town gas	page 18	tonne	2,332	1,227	337	476	603	615
SCOPE 1 from HFC			0	0	0	0	0	0
SCOPE 2: Electricity			106,809	104,388	108,161	117,880	117,748	111,738
Total			109,141	105,615	108,498	118,356	118,352	112,353

WATER AND WASTE

Water Consumed

Potable		litres	749,594,066	764,377,234	782,290,590	776,920,393	735,715,459	762,233,419
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Process Wastewater Disposed

	NA	litres	420,201,020	433,053,004	447,102,590	392,034,763	367,031,471	345,455,888
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Waste Produced

Waste oil		litres	12,603	26,415	26,600	17,629	17,682	26,857
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HEALTH AND SAFETY STATISTICS

Number of incidents resulting in days away from work	page 13	#/200000 hrs	0.57	0.55	0.60	0.79	0.63	0.85
Total Recordable Injury Rate (TRIR)	page 13	#/200000 hrs	3.47	3.71	3.27	3.39	3.11	3.39

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United States Cold Storage Environmental Statistics			Quantity per Unit of Output						
	Report Reference	Unit	2022	2021	2020	2019	2018	2017	
BUSINESS VOLUME INDICATORS									
Revenue	page 4, 9 10, 11								
Average amount of cold storage space for the year									
Average headcount									
ENERGY AND FUEL USE									
Electricity consumed		GJ/m ³	0.12	0.12	0.12	0.13	0.13	0.13	
Less electricity generated	page 16, 17	GJ/m ³	0.00	0.00	0.00	0.00	0.00	0.00	
Electricity purchased		GJ/m ³	0.12	0.12	0.12	0.12	0.13	0.13	
GREENHOUSE GAS (GHG)									
CO2 equivalent emissions by type									
SCOPE 1 CO2 from industrial diesel + town gas	page 18	t/000 m	0.24	0.13	0.03	0.05	0.07	0.08	
SCOPE 1 from HFC			0.00	0.00	0.00	-	-	-	
SCOPE 2: Electricity			10.93	10.68	11.07	12.70	14.02	14.42	
Total			11.17	10.80	11.10	12.75	14.09	14.49	
WATER AND WASTE									
Water Consumed									
Potable		l/m ³	73.77	78.20	83.46	83.73	87.59	98.33	
Process Wastewater Disposed	NA	l/m ³	41.35	44.30	46.20	42.25	43.70	44.57	
Waste Produced									
Waste oil		l/ 1000 m ³	1.24	2.70	2.84	1.90	2.11	3.46	
HEALTH AND SAFETY STATISTICS									
Number of incidents resulting in days away from work	page 13								
Total Recordable Injury Rate (TRIR)	page 13								

Appendices

United States Cold Storage Environmental Statistics			Report Reference	Unit	Quantity for the Year				
				2022	2021	2020	2019	2018	2017
BUSINESS VOLUME INDICATORS									
Revenue	page 4, 9 10, 11	US\$'m							
Average amount of cold storage space for the year		cu ft	358,852,000	345,190,000	331,027,000	327,699,000	296,632,000	273,738,000	
Average headcount		No.	3,973	3,758	3,618	3,561	3,307	2,935	
ENERGY AND FUEL USE									
Electricity consumed		kWh	320,386,000	325,658,877	319,537,029	324,859,658	302,945,161	286,549,512	
Less electricity generated	page 16, 17	kWh	5,072,000	5,597,877	2,282,029	2,905,658	3,486,161	4,346,512	
Electricity purchased		kWh	315,314,000	320,061,000	317,255,000	321,954,000	299,459,000	282,203,000	
GREENHOUSE GAS (GHG)									
CO2 equivalent emissions by type									
SCOPE 1 CO2 from industrial diesel + town gas	page 18	lb	5,141,180	2,705,232	742,766	1,048,493	1,330,056	1,356,311	
SCOPE 1 from HFC									
SCOPE 2: Electricity			235,473,538	230,138,000	238,456,392	259,883,000	259,592,000	246,340,349	
Total			240,614,718	232,843,232	239,199,158	260,931,493	260,923,073	247,696,660	
WATER AND WASTE									
Water Consumed									
Potable		gal	198,021,803	201,927,103	206,659,311	205,240,655	194,355,463	201,360,767	
Process Wastewater Disposed	NA	gal	111,005,366	114,400,501	118,112,009	103,564,628	96,959,457	91,259,791	
Waste Produced									
Waste oil		gal	3,329	6,978	7,027	4,657	4,671	7,095	
HEALTH AND SAFETY STATISTICS									
Number of incidents resulting in days away from work	page 13	#/200000 hrs	0.57	0.55	0.60	0.79	0.63	0.85	
Total Recordable Injury Rate (TRIR)	page 13	#/200000 hrs	3.47	3.71	3.27	3.39	3.11	3.39	

Appendices

United States Cold Storage Environmental Statistics			Report Reference	Unit	Quantity per Unit of Output				
				2022	2021	2020	2019	2018	2017
BUSINESS VOLUME INDICATORS									
Revenue	page 4, 9 10, 11								
Average amount of cold storage space for the year									
Average headcount									
ENERGY AND FUEL USE									
Electricity consumed		kWh/Cu ft	0.89	0.94	0.97	0.99	1.02	1.05	
Less electricity generated	page 16, 17	kWh/Cu ft	0.01	0.02	0.01	0.01	0.01	0.02	
Electricity purchased		kWh/Cu ft	0.88	0.93	0.96	0.98	1.01	1.03	
GREENHOUSE GAS (GHG)									
CO2 equivalent emissions by type									
SCOPE 1 CO2 from industrial diesel + town gas	page 18	Lb/Cu ft	0.01	0.01	0.00	0.003	0.004	0.005	
SCOPE 1 from HFC									
SCOPE 2: Electricity			0.66	0.67	0.72	0.79	0.88	0.90	
Total			0.67	0.67	0.72	0.80	0.88	0.90	
WATER AND WASTE									
Water Consumed									
Potable		gal/Cu ft	0.55	0.58	0.62	0.63	0.66	0.74	
Process Wastewater Disposed	NA	gal/Cu ft	0.31	0.33	0.36	0.32	0.33	0.33	
Waste Produced									
Waste oil		gal/'000 Cu ft	0.009	0.020	0.021	0.014	0.016	0.026	
HEALTH AND SAFETY STATISTICS									
Number of incidents resulting in days away from work	page 13								
Total Recordable Injury Rate (TRIR)	page 13								



UNITED STATES COLD STORAGE®