



FAST FACTS

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Swire is a highly diversified global business group which has been in operation for over 200 years. It employs over 106,000 people across the world. Whilst Swire operates globally, its main sphere of operations is in Asia and to a lesser, but nevertheless significant, extent in North America and Europe. Swire's wholly owned shipping businesses trade worldwide, but the major sphere of their activity is in the Pacific and Australasia.

ABOUT JOHN SWIRE & SONS LTD

- Established in 1816 and headquartered in London.
- Responsible for formulating and directing overall group strategy. Provides a range of services within the group, including recruitment, employment and training of staff.
- Holds controlling stakes in a range of businesses trading in the UK, the USA, Europe and Papua New Guinea, as well as in the Group's deep sea shipping businesses which are headquartered in Singapore.
- Holds a 63% stake in Swire Pacific Ltd.
- For more information, please refer to <https://www.swire.com>

ABOUT SWIRE PACIFIC LTD

- Listed on The Stock Exchange of Hong Kong Limited.
- Holding company for the Swire Group's principal businesses in the Hong Kong SAR, the Chinese Mainland and elsewhere.
- Major shareholder in Hong Kong listed companies Swire Properties (82%) and Cathay Pacific (45%).
- For more information, please refer to <https://www.swirepacific.com>

PROPERTY

Swire has substantial property interests in the Hong Kong SAR, the Chinese Mainland, the USA, Southeast Asia and Papua New Guinea. These include property development, investment, management, and trading interests, as well as hotels. The principal businesses are grouped under Swire Properties Ltd and Steamships Trading Company Ltd.



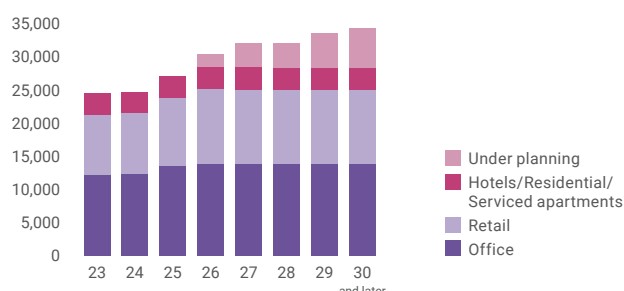
SWIRE PROPERTIES



Listed on The Stock Exchange of Hong Kong Limited, Swire Properties has investments in the Hong Kong SAR, the Chinese Mainland, the USA, Indonesia, Vietnam and Thailand, with a well-established record of developing and managing large-scale mixed-use projects that transform urban areas.

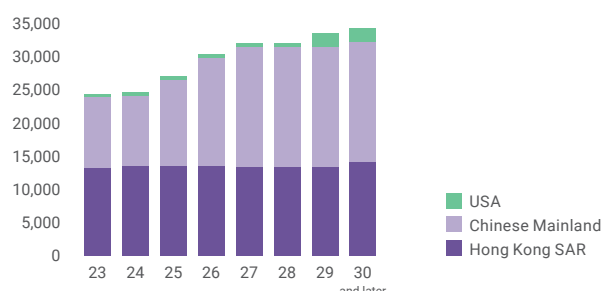
Attributable completed investment property and hotel portfolio by type

Gross floor area ('000 sq.ft.)



Attributable completed investment property and hotel portfolio by location

Gross floor area ('000 sq.ft.)



HONG KONG SAR



TAIKOO PLACE

Taikoo Place is Hong Kong's best-planned business hub, comprising a network of interconnected Grade-A office towers, including One Taikoo Place and Two Taikoo Place. Expansive green spaces, a wide range of amenities, and food and beverage outlets rank this as a global business district.



PACIFIC PLACE

As one of Hong Kong's most desired business, shopping and dining destinations, Pacific Place comprises four five-star hotels and luxury serviced apartments, five Grade-A office towers and a mall. The latest addition is Six Pacific Place, which was completed in 2024.



CITYPLAZA

Cityplaza is the largest shopping mall on Hong Kong Island. Directly connected to Tai Koo MTR station, it houses a large number of shops and restaurants, a cinema and an indoor ice rink.



CITYGATE

Tung Chung's Citygate development houses a shopping mall, a Grade-A office tower and two hotels. As Hong Kong's leading outlet mall, Citygate Outlets is home to approximately 200 shops and restaurants.

CHINESE MAINLAND



6 completed commercial projects



TAIKOO LI SANLITUN, BEIJING

Taikoo Li Sanlitun, in the heart of Beijing's Chaoyang District, is a low-density, open-lane retail complex.



TAIKOO HUI, GUANGZHOU

Situated in Guangzhou's Tianhe central business district, the mixed-use development comprises a shopping mall, two Grade-A office towers and the Mandarin Oriental Guangzhou hotel and serviced apartments.



INDIGO, BEIJING

Located in Beijing's Chaoyang District, INDIGO comprises a shopping mall, a Grade-A office tower and EAST Beijing, a lifestyle hotel.



TAIKOO LI CHENGDU

Wrapped around the ancient Daci Temple in Chengdu, the complex comprises an open-plan, lane-driven shopping mall and The Temple House, a luxury hotel with serviced apartments.



HKRI TAIKOO HUI, SHANGHAI

Located in Shanghai's Jing'an District, HKRI Taikoo Hui comprises a shopping mall, two Grade-A office towers, and two hotels, including The Middle House, a luxury hotel with serviced apartments.



TAIKOO LI QIANTAN, SHANGHAI

Located in Shanghai's Qiantan International Business District, Taikoo Li Qiantan is a retail development which focuses on wellness and sustainability.

USA



BRICKELL CITY CENTRE

The project includes a retail centre, two residential towers, two office buildings, and EAST Miami hotel and serviced apartments, managed by Swire Hotels. The second phase of the Brickell City Centre, namely One Brickell City Centre, has commenced.

SWIRE HOTELS

Swire Properties' wholly owned subsidiary Swire Hotels comprises two brands: The House Collective and EAST.



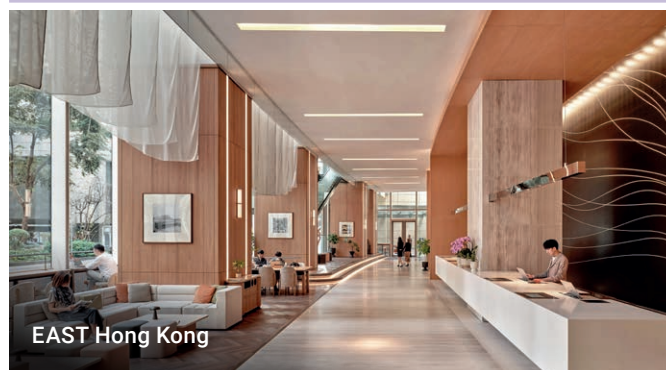
3 luxury hotels
under THE HOUSE COLLECTIVE



The Middle House, Shanghai



3 lifestyle hotels
under EAST



EAST Hong Kong

STEAMSHIPS TRADING COMPANY

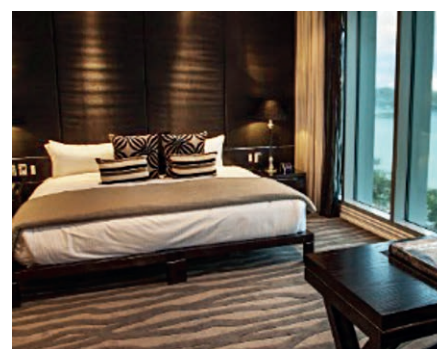


Steamships Trading Company is one of Papua New Guinea's best-known conglomerates with diverse commercial interests. Listed on the Australian and Port Moresby Stock Exchanges.



PACIFIC PALMS PROPERTY

One of the leading property developers in Papua New Guinea, with a nationwide portfolio of residential, commercial, retail, and industrial property.



7 hotels

CORAL SEA HOTELS

Papua New Guinea's leading hotel group.

BEVERAGES & FOOD CHAIN

Swire plays an important role in numerous links in the food chain. The group is one of the largest Coca-Cola bottlers in the world, a leading international supplier of tea, coffee, and botanical extracts for the global beverage industry, and is one of the largest operators of cold storage facilities in the USA. Swire is also involved in the manufacturing and distribution of a variety of food and beverage products.



BEVERAGES

SWIRE COCA-COLA

A strategic partner of The Coca-Cola Company since the 1960s.

Swire Coca-Cola has the exclusive right to manufacture, market and distribute products of The Coca-Cola Company in 11 provinces and the Shanghai Municipality in the Chinese Mainland, as well as the Hong Kong SAR, Taiwan region, Cambodia, Vietnam and an extensive area of the western USA. In February 2024, Swire Coca-Cola's footprint expanded further to include operations in Thailand and Laos.



Established in
1965



Annual sales volume
2,043
million unit cases*

* A unit case comprises
24 eight-ounce servings.



Bottling plants
36



Franchise population
878 million



Beverage brands
63



Employees
39,343

FRANCHISE TERRITORIES

Greater China

<div><div><div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div><div>Franchise population</div><div>729.8 million</div></div></div>			
Operating areas	Number of bottling plant(s)	Operating areas	Number of bottling plant(s)
Anhui	1	Hubei	2
Fujian	2	Jiangsu	2
Guangdong	5	Jiangxi	1
Guangxi	2	Shanghai	2
Hainan	1	Taiwan	1
Henan	2	Yunnan	1
Hong Kong	1	Zhejiang	3

Southeast Asia

<div><div><div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div><div>Franchise population</div><div>117.2 million</div></div></div>	
Operating areas	Number of bottling plant(s)
Vietnam	3
Cambodia	1

Note: These data do not reflect the recently acquired bottling operations in Thailand and Laos.

USA

<div><div><div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div></div><div>Franchise population</div><div>31.0 million</div></div></div>	
Operating areas [#]	Number of bottling plant(s)
Arizona	1
California	–
Colorado	1
Idaho	1
Kansas	–
Nebraska	–
Nevada	–
New Mexico	–
Oregon	1
South Dakota	–
Utah	1
Washington	1
Wyoming	–

Serving throughout parts of the 13 states listed above.

COLD STORAGE

UNITED STATES COLD STORAGE

North America’s third largest Public Refrigerated Warehouse logistics provider.



38 facilities in

13 US states

INGREDIENTS

FINLAYS

A leading global B2B supplier of tea, coffee, and extract ingredients, with extensive interests across extraction, trading, tea farms, R&D, packing and customer support.



3 billion cups of tea and infusions produced annually



49.51% shareholding in Damin Foodstuff (Zhangzhou), the world's largest producer of tea extracts

MANUFACTURING AND DISTRIBUTION

TAIKOO SUGAR

Packages and sells sugar and tea in the Hong Kong SAR and the Chinese Mainland.



CHONGQING NEW QINYUAN BAKERY

Leading bakery chain in southwest China.



Around **400** stores

AVIATION

Swire is a major player in the global aviation industry, with interests including airlines and aircraft engineering. The division comprises significant investments in the Cathay Group and Hong Kong Aircraft Engineering Company (HAECO) Group.



CATHAY GROUP

The Cathay Group includes Cathay Pacific, wholly owned low-cost carrier HK Express, and all-cargo airline Air Hong Kong, as well as a 15.87% associate interest in Air China.

The Group's other businesses include its catering, laundry, ground-handling and cargo terminal companies.



PREMIUM TRAVEL

Premium travel services are provided by Cathay Pacific, Hong Kong's home carrier and a founding member of the **oneworld** global alliance. Award-winning Cathay Pacific has played a key role in developing the Hong Kong international aviation hub – connecting the city to the world for over 77 years.



CARGO

Cathay Cargo operates a dedicated fleet of 20 freighter aircraft in addition to using cargo space in the Group's passenger fleet. The Cathay Cargo Terminal at Hong Kong International Airport provides comprehensive logistics solutions to the airfreight industry, with an annual handling capacity of 2.7 million tonnes.



LOW-COST TRAVEL

HK Express, Hong Kong's only low-cost carrier, offers scheduled passenger services within Asia, operated by its fleet of 33 narrow-body aircraft.



LIFESTYLE

Premium travel lifestyle brand "Cathay" provides members with a wide range of exciting offers and rewards in a host of complementary categories, including holidays, payment, wellness, shopping and dining.

HAECO GROUP

One of the world's leading aircraft engineering and maintenance service providers, offering a comprehensive range of airframe, component, and engine services.

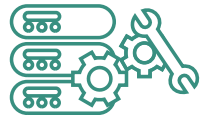


GROUP SERVICES



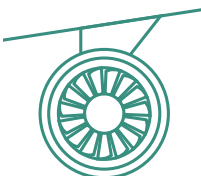
Airframe

Offers base maintenance, cabin reconfiguration, structural modification, and freighter conversion, as well as line maintenance, including transit checks and certification, ramp services, cabin management and 24/7 aircraft-on-ground support across Asia.



Component

Provides inventory technical management, landing gear services, composite services, component repair and overhaul services for hydraulic, mechanical, avionics and pneumatic systems across the Airbus and Boeing aircraft families.



Engine

Operates world-class repair, overhaul and testing facilities and provides global, 24/7 on-wing and off-wing engine support for Rolls-Royce, GE Aviation and Pratt & Whitney aircraft engines.

2023 top customers
(in alphabetical order)



MARINE SERVICES

Swire's marine interests cover a range of activities, from multipurpose liner shipping to global bulk trading, logistics, and port and shipping agency services. The group's involvement in this industry dates back 150 years.



SWIRE SHIPPING

Founded in 1872, Swire Shipping operates an extensive network of services connecting more than 400 ports in the Asia Pacific region and globally. Its multipurpose fleet provides high-frequency liner services in Asia Pacific and transpacific services, while its full suite of integrated logistics services provide end-to-end supply chain management for customers. Specialist projects and heavy lift shipping solutions are offered under the brand name Swire Projects.



45 owned and operated vessels

17 liner services

SWIRE BULK

Headquartered in Singapore, Swire Bulk is a leading geared cargo specialist in the dry bulk sector, supported by a modern and sustainable fleet of 125 owned and chartered-in Handysize and Supramax vessels operating across a global network.



125 owned and operated vessels

Average fleet age **6.14** years

STEAMSHIPS TRADING COMPANY

Steamships offers customer solutions to land, coastal and river shipping in Papua New Guinea, as well as liner services and project charters.



31 owned and operated vessels

6 liner services



STEAMSHIPS

TRADING & INDUSTRIAL

Swire's trading & industrial activities encompass a wide spectrum of business interests, ranging from apparel to automotive trading. The group has strategic investments in various sustainable businesses.



WHOLESALE AND RETAIL

SWIRE RESOURCES GROUP

Major distributor and retailer of sports and lifestyle shoes, apparel and accessories in the Hong Kong SAR, the Chinese Mainland, and Macao SAR.



Over **160** retail outlets

MARATHON
SPORTS 马拉松

CATALOG

GigaSports

arena

Cath Kidston
LONDON

CHEVIGNON
FRANCE

Columbia

crocs

GO WILD

havaianas

JOCKEY

lepetto
PARIS

ROCKPORT

speedo

Teva UGG

AUTOMOTIVE TRADING

TAIKOO MOTORS GROUP

Distributes and retails international brands of passenger cars, commercial vehicles, motorcycles, and scooters, principally in Taiwan.



OFFSHORE SUPPORT SERVICES



SWIRE ENERGY SERVICES

Provides fully integrated supply services for the energy industry including offshore container services, specialist aviation services and helideck maintenance, chemical and fluid services, and integrity services.



64 bases across
30 countries

RENEWABLE ENERGY SERVICES



SWIRE RENEWABLE ENERGY

Provides installation, inspection, repair and maintenance services to manufacturers and operators in the renewable energy infrastructure, particularly focusing on wind and solar PV farms.



14 offices across
4 continents

GREEN INVESTMENTS

ARGENT ENERGY

Supplies waste-based transport biofuels manufactured from sustainable feedstocks in the UK and the Netherlands to fuel suppliers across Europe.

ARGENTENERGY



SWIRE WATER

Swire Water operates under two brands from its headquarters in Salt Lake City, USA.

 **SWIRE WATER**



PURESTREAM SERVICES

Provides integrated water treatment solutions to the energy industry.

 **purestream**
SWIRE WATER



WESTECH ENGINEERING

Headquartered in the USA, Westech Engineering provides process solutions for water and wastewater treatment, liquid/solids separation, and biological treatment needs in municipal, industrial and minerals markets worldwide.

Westech
SWIRE WATER



HEALTHCARE

Swire is continually looking to expand into new areas of operation that complement its existing portfolio and provide opportunities for future growth. It is actively working to grow its healthcare services platform.



DELTAHEALTH

Swire has a controlling stake in DeltaHealth, a Chinese Mainland healthcare provider specialising in cardiovascular care.



COLUMBIA CHINA HEALTHCARE

Swire has an associate investment in Columbia China Healthcare, a business that owns and operates private hospitals and senior housing in the Yangtze River Delta area.



SHENZHEN NEW FRONTIER UNITED FAMILY HOSPITAL AND HEAL MEDICAL GROUP

Swire has an associate investment in SHH Core Holding Limited, which owns Shenzhen New Frontier United Family Hospital, a private hospital operated by United Family Healthcare in Shenzhen, and HEAL Medical Group. HEAL Medical Group currently operates three clinics in Hong Kong – HEAL Oncology, HEAL Medical and HEAL Fertility.



INDONESIA HEALTHCARE CORPORATION

Swire has an associate investment in Indonesia Healthcare Corporation ("IHC"), a hospital group in Indonesia. IHC comprises 37 majority-owned hospitals and operates 66 clinics throughout Indonesia.



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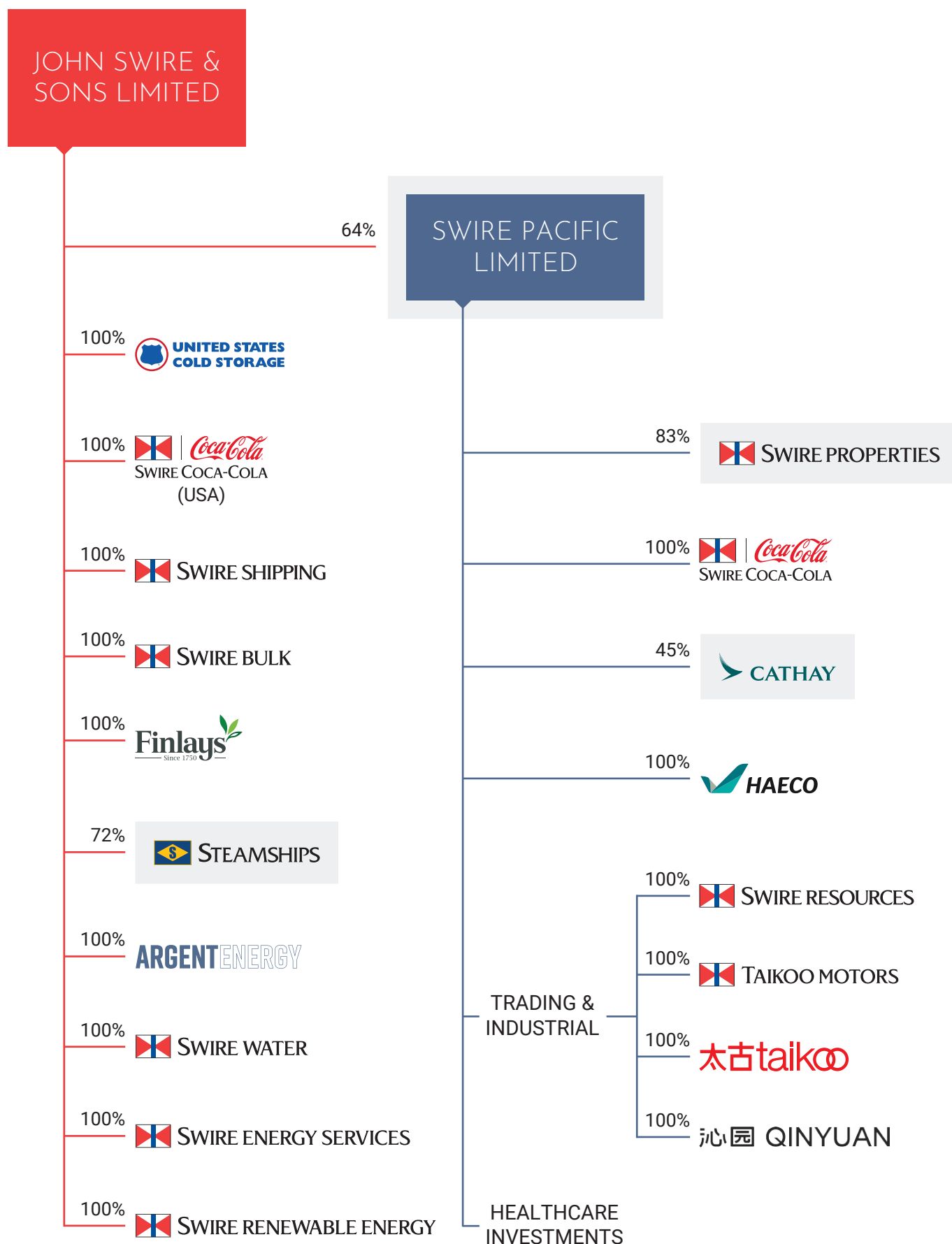
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This organisation chart is for illustrative purpose only and does not represent the legal structure of the group.

■ Publicly Quoted

